



## Report to Health Scrutiny Sub-Committee

14<sup>th</sup> March 2024

---

**Report of:** David Hollis, Interim Director of Legal and Governance

---

**Subject:** Final Work Programme 2023-24

---

**Author of Report:** Deborah Glen, Policy and Improvement Officer

---

### Summary:

The Committee's final Work Programme is attached at Appendix 1 for the Committee's consideration and discussion. This aims to show all known, substantive agenda items for forthcoming meetings of the Committee, to enable this committee, other committees, officers, partners and the public to plan their work with and for the Committee.

Any changes since the Committee's last meeting, including any new items, have been made in consultation with the Chair, and the document is always considered at the regular pre-meetings to which all Group Spokespersons are invited.

The following potential sources of new items are included in this report, where applicable:

- Questions and petitions from the public, including those referred from Council
- References from Council or other committees (statements formally sent for this committee's attention)
- A list of issues, each with a short summary, which have been identified by the Committee or officers as potential items but which have not yet been scheduled (See Appendix 1)

The Work Programme will remain a live document and will be brought to each Committee meeting.

---

**Recommendations:**

1. That the Committee's work programme, as set out in Appendix 1 be agreed, including any additions and amendments identified in Part 1;
2. Agree to carry forward items listed in Appendix 1 Part 1, to the work programme for 2024-25

**Background Papers:** None**Category of Report:** Open

---

**COMMITTEE WORK PROGRAMME****1.0 Prioritisation**

1.1 For practical reasons this committee has a limited amount of time each year in which to conduct its formal business. The Committee will need to prioritise firmly in order that formal meetings are used primarily for business requiring formal decisions, or which for other reasons it is felt must be conducted in a formal setting.

1.2 In order to ensure that prioritisation is effectively done, on the basis of evidence and informed advice, Members should usually avoid adding items to the work programme which do not already appear:

- In the draft work programme in Appendix 1 due to the discretion of the chair; or
- within the body of this report accompanied by a suitable amount of information.

**2.0 References from Council or other Committees**

2.1 Any references sent to this Committee by Council, including any public questions, petitions and motions, or other committees since the last meeting are listed here, with commentary and a proposed course of action, as appropriate:

Issue	
Referred from	
<i>Details</i>	
<i>Commentary/ Action Proposed</i>	

**3.0 Member engagement, learning and policy development outside of Committee**

3.1 Subject to the capacity and availability of councillors and officers, there are a range of ways in which Members can explore subjects, monitor information and develop their ideas about forthcoming decisions outside of formal meetings. Appendix 2 is an example 'menu' of some of the ways this could be done. It is entirely appropriate that member development, exploration and policy development should in many cases take place in a private setting, to allow members to learn and formulate a

position in a neutral space before bringing the issue into the public domain at a formal meeting.

## 2.2 Training & Skills Development - Induction programme for this committee.

Title	Description & Format	Date

## Appendix 1 – Work Programme

### Part 1: Proposed additions and amendments to the work programme since the last meeting:

Item	Proposed Date	Note
Mental Health Interventions Workshop		Carry forward to Work programme 2024/25
Primary Care Workshop		Carry forward to Work programme 2024/25
Maternity Services		Carry forward to Work programme 2024/25
Dentistry	25 <sup>th</sup> March 24	
Investing in Health		Carry forward to Work programme 2024/25
End of Life Care	April 24	The aim is to complete this before the end of the year 23/24

### Part 2: List of other potential *items* not yet included in the work programme

Issues that have recently been identified by the Committee, its Chair or officers as potential items but have not yet been added to the proposed work programme. If a Councillor raises an idea in a meeting and the committee agrees under recommendation 3 that this should be explored, it will appear either in the work programme or in this section of the report at the committee's next meeting, at the discretion of the Chair.

<b>Topic</b>	
<b>Description</b>	
<b>Lead Officer/s</b>	
<b>Item suggested by</b>	
<b>Type of item</b>	
<b>Prior member engagement/ development required</b> <i>(with reference to options in Appendix 2)</i>	
<b>Public Participation/ Engagement approach</b> <i>(with reference to toolkit in Appendix 3)</i>	

<b>Lead Officer Commentary/Proposed Action(s)</b>	
---	--

**Part 3: Agenda Items for Forthcoming Meetings**

Meeting 1	June 1 <sup>st</sup> 2023	10am				
Topic	Description	Lead Officer/s	Type of item <i>Decision/Referral to decision-maker/Pre-decision (policy development)/Post-decision (service performance/ monitoring)</i>	Prior member engagement/ development required <i>(with reference to options in Appendix 1)</i>	Public Participation/ Engagement approach <i>(with reference to toolkit in Appendix 2)</i>	Final decision-maker (& date) This Cttee/Another Cttee (eg S&R)/Full Council/Officer
<b>Future Model for the provision of health services for people with Learning Disability/Autism</b>	Follow up to the discussion at the 7 <sup>th</sup> December and 23 <sup>rd</sup> March meetings	Heather Burns, NHS SY	Policy Development	Previously discussed as part of 22-23 work programme	Detailed within the report	This committee
<b>Sheffield Children's Hospital Quality Accounts</b>						
<b>Sheffield Teaching</b>						

<b>Hospital Quality Accounts</b>						
Standing items	<ul style="list-style-type: none"> <li>• <i>Public Questions/ Petitions</i></li> <li>• <i>Work Programme</i></li> </ul>					
<b>Meeting 2</b>	<b>7<sup>th</sup> September 2023</b>					
<b>Consultation on proposals for a new City Centre health centre</b>	The committee have previously received information about a proposed new health centre in the City Centre, however a suitable site had not been found at the time of the consultation launch. A commitment was given to the committee that they would receive updates as this progressed. A site has now been identified.	Richard Kennedy, Engagement Manager, NHS SY Jackie Mills Abby Tebbs Mike Speakman	Consultation	Last considered June 2022: <a href="#">Primary Care Estate Transformation plans and engagement findings</a>	Contained within the report	This Committee
<b>Sheffield Teaching Hospitals – Maternity Improvement Update</b>	Update on progress in improving maternity services following CQ inspections.	Alun Windle Dani Hydes Jodie Deadman	Performance Update	Previously considered by sub-Committee at September meeting.		This Committee
Standing items	<ul style="list-style-type: none"> <li>• <i>Public Questions/ Petitions</i></li> <li>• <i>Work Programme</i></li> </ul>					This Committee

<b>Meeting 3</b>	<b>11<sup>th</sup> October 2023</b>					
<b>Walk in Centre - update</b>	CQC inspection of Walk in Centre	Caroline Mabbett				
<b>Winter Plan proposals</b>	Challenges, learning from last year and this year's initiatives	Kate Gleave				
<b>Adult A&amp;E Performance position (Type 1 /2 /3)</b>	The national ask this year in terms of performance expectation. Sheffield position at Month 6, SY position and National position.	Kate Gleave				
Standing items	<ul style="list-style-type: none"> <li>• <i>Public Questions/ Petitions</i></li> <li>• <i>Work Programme</i></li> </ul>					

<b>Meeting 4</b>	<b>16<sup>th</sup> November 2023 - cancelled</b>					
Sexual Health	<i>To be run as an informal workshop session outside of the formal meeting</i>	Debbie Hanson and Amy Buddery,				

		Public Health, SCC.				

Meeting 5	21 <sup>st</sup> December 2023					
<b>Continence Services</b>	<p>Healthier Communities and Adult Social Care Scrutiny Committee received the NHS response to the report and recommendations of the Scrutiny Continence Working Group in March 2022.</p> <p>Committee requested that the NHS be invited to give a further update on progress at a future meeting.</p>	Sarah Burt, NHS SY	Performance monitoring	Last considered March 2022: <a href="#">Continence Services.pdf</a> ( <a href="http://sheffield.gov.uk">sheffield.gov.uk</a> )		This Committee
<b>Consultation on proposals for a new City Centre health centre</b>	The committee have requested a further update on the proposed new health centre in the City Centre, a commitment was given to the committee that they would receive updates as this progressed. The report updates the Sub Committee on the outcome of the consultation	Richard Kennedy, Engagement Manager, NHS SY Mike Speakman	Consultation		Contained within the report	This Committee
Standing items	<ul style="list-style-type: none"> <li><i>Public Questions/ Petitions</i></li> </ul>					



	<ul style="list-style-type: none"> <li>• <i>Work Programme</i></li> </ul>					

Meeting 6	25 <sup>th</sup> January 2024					
Palliative and End of Life Care Strategy	Members requested this item be added to the work programme, and the ICB have produced this strategy recently. DNR and respect forms and funding of bereavement services are issues for exploration	Louise Potter, NHS SY				
Future of health services for adults with a learning disability in Sheffield	Follow up item from 23 <sup>rd</sup> March 2023	Heather Burns, NHS SY				
<b>Adult Dysfluency and Cleft Palate Speech and Language Therapy Services</b>	Healthier Communities and Adult Social Care Scrutiny Committee has previously been involved in considering 'substantial change' to service. Proposals have since been reviewed – still awaiting new proposal on future service model. The Scrutiny Sub-Committee will need to	Kate Gleave, NHS South Yorkshire ICB	Consideration of 'substantial change' to service.	Last considered January 2022: <a href="#">Adult Dysfluency and Cleft Lip and Palate Service Update.pdf (sheffield.gov.uk)</a>		This Committee

	consider the new proposal when it has been developed.					
Standing items	<ul style="list-style-type: none"> <li>• <i>Public Questions/ Petitions</i></li> <li>• <i>Work Programme</i></li> </ul>					

Meeting 7	14 <sup>th</sup> March 2024					
<b>Continence Services</b>	Following discussion at the meeting on 21 <sup>st</sup> Dec 2023, it was agreed to request a more detailed update on progress with delivery of the Scrutiny Review.	Sarah Burt, NHS SY		Previously considered 21/12/23		
Relocation of Stepdown Services	To consider an update on the relocation of services to Beech.	Greg Hackney, Senior Head of Service, Sheffield Health, and Social Care NHSFT		Previously considered in December 2022		
Adult Autism and Neuro Developmental Pathway	To consider a position statement on the pathway, led by STHFT	Laura Wiltshire, STHFT				
Standing items	<ul style="list-style-type: none"> <li>• <i>Public Questions/ Petitions</i></li> </ul>					

	<ul style="list-style-type: none"> <li>• <i>Work Programme</i></li> </ul>					
--	---	--	--	--	--	--

<b>Items which the committee have agreed to add to an agenda, but for which no date is yet set.</b>						
<b>Topic</b>	<b>Description</b>	<b>Lead Officer/s</b>	<b>Type of item</b> <i>Decision/Referral to decision-maker/Pre-decision (policy development)/Post-decision (service performance/ monitoring)</i>	<b>Prior member engagement/ development required</b> <i>(with reference to options in Appendix 1)</i>	<b>Public Participation/ Engagement approach</b> <i>(with reference to toolkit in Appendix 2)</i>	<b>Final decision-maker (&amp; date)</b> This Cttee/Another Cttee (eg S&R)/Full Council/Officer
<b>Mental Health Interventions Workshop</b>	To consider the support available for people with low-level mental health problems that don't reach the threshold for a clinical diagnosis.	Abigail Tebbs, NHS SY ICB, Joe Horobin, Director of Integrated Commissioning , SCC	Workshop	tbd	tbd	To be carried f/wd
<b>Primary Care Workshop</b>	To hear a range of perspectives on Primary Care including GPs, Practice Managers, Local Medical Committee, patients	tbc	Workshop	Follow up to December 7 <sup>th</sup> Discussions around Primary Care.		To be carried f/wd

<b>Maternity Services</b>	Update report from discussion in September 23 to be arranged following inspection outcomes	tbc	Agenda item			To be carried f/wd
<b>Dentistry</b>			Workshop			25 <sup>th</sup> March 2024
<b>Investing in Health</b>		Emma Latimer	Workshop			To be carried f/wd
<b>End of Life Care</b>	Follow up from discussion January 2024, workshop to hold more in depth discussion	Louise Potter, NHS SY				To be held in April 24 - tbc

## **Appendix 2 – Menu of options for member engagement, learning and development prior to formal Committee consideration**

Members should give early consideration to the degree of pre-work needed before an item appears on a formal agenda.

All agenda items will anyway be supported by the following:

- Discussion well in advance as part of the work programme item at Pre-agenda meetings. These take place in advance of each formal meeting, before the agenda is published and they consider the full work programme, not just the immediate forthcoming meeting. They include the Chair, Vice Chair and all Group Spokespersons from the committee, with officers
- Discussion and, where required, briefing by officers at pre-committee meetings in advance of each formal meeting, after the agenda is published. These include the Chair, Vice Chair and all Group Spokespersons from the committee, with officers.
- Work Programming items on each formal agenda, as part of an annual and ongoing work programming exercise
- Full officer report on a public agenda, with time for a public discussion in committee
- Officer meetings with Chair & VC as representatives of the committee, to consider addition to the draft work programme, and later to inform the overall development of the issue and report, for the committee's consideration.

The following are examples of some of the optional ways in which the committee may wish to ensure that they are sufficiently engaged and informed prior to taking a public decision on a matter. In all cases the presumption is that these will take place in private, however some meetings could happen in public or eg be reported to the public committee at a later date.

These options are presented in approximately ascending order of the amount of resources needed to deliver them. Members must prioritise carefully, in consultation with officers, which items require what degree of involvement and information in advance of committee meetings, in order that this can be delivered within the officer capacity available.

The majority of items cannot be subject to the more involved options on this list, for reasons of officer capacity.

- Written briefing for the committee or all members (email)
- All-member newsletter (email)
- Requests for information from specific outside bodies etc.
- All-committee briefings (private or, in exceptional cases, in-committee)
- All-member briefing (virtual meeting)
- Facilitated policy development workshop (potential to invite external experts / public, see appendix 2)
- Site visits (including to services of the council)
- Task and Finish group (one at a time, one per cttee)

Furthermore, a range of public participation and engagement options are available to inform Councillors, see appendix 3.

## **Appendix 3 – Public engagement and participation toolkit**

### **Public Engagement Toolkit**

On 23 March 2022 Full Council agreed the following:

A toolkit to be developed for each committee to use when considering its ‘menu of options’ for ensuring the voice of the public has been central to their policy development work. Building on the developing advice from communities and Involve, committees should make sure they have a clear purpose for engagement; actively support diverse communities to engage; match methods to the audience and use a range of methods; build on what’s worked and existing intelligence (SCC and elsewhere); and be very clear to participants on the impact that engagement will have.

The list below builds on the experiences of Scrutiny Committees and latterly the Transitional Committees and will continue to develop. The toolkit includes (but is not be limited to):

- a. Public calls for evidence
- b. Issue-focused workshops with attendees from multiple backgrounds (sometimes known as ‘hackathons’) led by committees
- c. Creative use of online engagement channels
- d. Working with VCF networks (eg including the Sheffield Equality Partnership) to seek views of communities
- e. Co-design events on specific challenges or to support policy development
- f. Citizens assembly style activities
- g. Stakeholder reference groups (standing or one-off)
- h. Committee / small group visits to services
- i. Formal and informal discussion groups
- j. Facilitated communities of interest around each committee (eg a mailing list of self-identified stakeholders and interested parties with regular information about forthcoming decisions and requests for contributions or volunteers for temporary co-option)
- k. Facility for medium-term or issue-by-issue co-option from outside the Council onto Committees or Task and Finish Groups. Co-optees of this sort at Policy Committees would be non-voting.

This public engagement toolkit is intended to be a quick ‘how-to’ guide for Members and officers to use when undertaking participatory activity through committees.

It will provide an overview of the options available, including the above list, and cover:

- How to focus on purpose and who we are trying to reach
- When to use and when not to use different methods
- How to plan well and be clear to citizens what impact their voice will have
- How to manage costs, timescales, scale.

**There is an expectation that Members and Officers will be giving strong consideration to the public participation and engagement options for each item on a committee’s work programme, with reference to the above list a-k.**